

# User-Centered Design

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## UNDERSTANDING USERS

Contextual Inquiry

Participant Observation

Affinity Diagramming

Work Models

Other Methods

what is design?

Design:

- 1) to create, fashion, execute, or construct according to plan
- 2) a: to conceive and plan out in the mind  
b: to have as a purpose  
c: to devise for a specific function or end

Design:

is conscious

keeps human concerns in center

is a conversation with materials

is creative

is communication

has social implications

is a social activity

- T.Winograd, Bringing Design to Software

Questions about whether design is necessary or affordable are quite beside the point: **design is inevitable**. The alternative to good design is bad design, not no design at all. Everyone makes design decisions all the time without realizing it....and good design is simply the result of making these decisions consciously, at the right stage, and in consultation with others as the need arises.

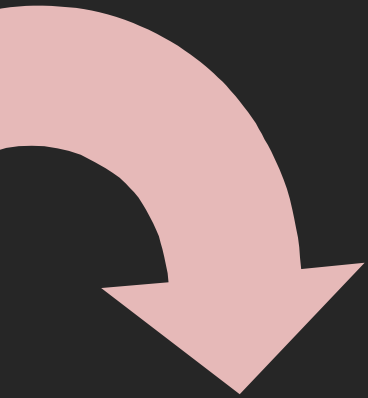
— Douglas Martin

Designing a product is designing a relationship.— Steve Rogers

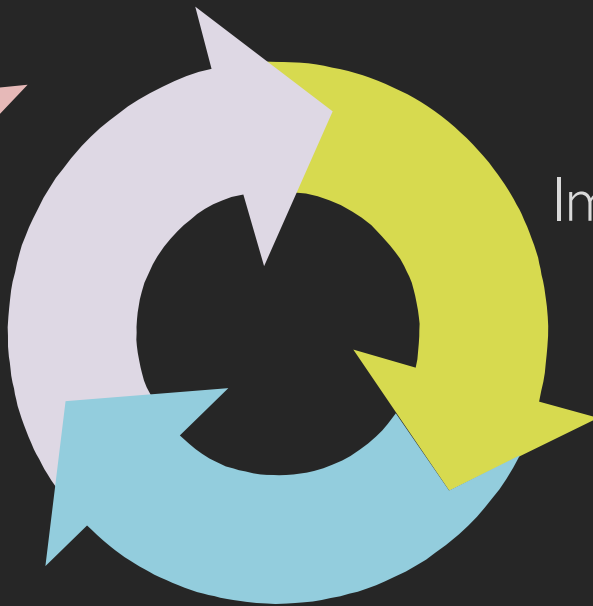
Design is in everything we make, but it's also between those things. It's a mix of craft, science, storytelling, propaganda, and philosophy. — Erik Adigard

# ITERATIVE DESIGN CYCLE

Needs



Design



Implement

Evaluate

# Design Phases (IDEO)

UNDERSTAND

OBSERVE

VISUALIZE & PREDICT

EVALUATE & REFINE

IMPLEMENT



# Design Phases (IDEO)

*contextual  
inquiry*

UNDERSTAND

*scenarios*

*prototyping*

OBSERVE

*personas*

VISUALIZE & PREDICT

*heuristic  
evaluation*

EVALUATE & REFINE

*usability  
testing*

IMPLEMENT

# User-Centered Design

Design is intuition chiseled by experience

Methods for carefully understanding users and context; and testing ideas

Vary according to goals, scale, longevity, location, data recording, alternatives and degree of perturbation

# METHODS

Participant Observation

Contextual Inquiry

Ethnographic methods

Interviews

Focus Groups

Surveys

Probes

# HOW TO OBSERVE

Participant observation is careful observation of users

Evenly distributed attention, between foreground and background

Separate observation from intervention

Be careful about assuming motives

Separate observation from interpretation

Be careful about imputing motives, mind-reading, etc., especially when studying those very different from oneself



# HOW TO PARTICIPATE

“Going native” is one extreme

Complete detachment is the other

Strike balance between insider and outsider

Useful models for design:

- Translator

- Apprentice



# CONTEXTUAL INQUIRY



# CONTEXTUAL INQUIRY

Contextual Inquiry is Participant Observation tailored towards Work Settings and Requirements Specification

“Contextual Design makes data gathering from the customer the base criterion for deciding what the system should do...”

“The core premise of Contextual Inquiry is very simple: go where the customer works, observe the customer as he or she works, and talk to the customer about the work.”

# DESIGN FROM DATA

*“The user is not like us”*

We need data to understand the user

Forces design team to agree on observations and interpretations

Reveals hidden aspects of work and behavior

Marketing only provides high-level analysis of customers; not detailed information about their practices and views

## MAKING CHANGE PALATABLE

*“Systems must match the user closely enough that the user can make the transition...”*

Even if a new technology is advantageous, it will not be adopted if it is too disruptive

Need a path from current practice to the future

Businesses may change much more slowly than some parts of society (for example, youth)

# PRINCIPLES OF CONTEXTUAL INQUIRY

**FOCUS** - Shared starting point, orienting the team and user towards a common goal

**CONTEXT** - See the work where it unfolds

**PARTNERSHIP** - Make yourself and the user collaborators in understanding the work

**INTERPRETATION** - Assigning meaning to design team's observations

## ESTABLISHING FOCUS

Establishing a focus keeps project team aligned towards relevant questions

Asking the customer about whether they bring an umbrella to work probably wouldn't be helpful for designing a word processor

Different team members may have a different focus

Reconciled during group interpretation

## MASTER & APPRENTICE

You as Apprentice; Customer as Master - keeps you humble, customer in charge

Investigator is not afraid to ask questions

Teaching while doing means user doesn't have to think in advance what to convey

Allows discovery of subtle details, which may be overlooked in "canned" discussion

Reduces need for formal interview questions

## BEING A GOOD APPRENTICE

Be a keen observer

Don't be afraid to ask questions

Maintain attitude of inquiry and learning

Admire the Master as an expert

Aspire to see the World as they do

# THINGS TO LOOK FOR

Workarounds

Mismatches between what people say and do

Offhand, under the breath comments

Sighs; Rolling of eyes

Confessions



## SUMMARY VERSUS ONGOING

Retrospective accounts are often summaries

*“I got to work, checked my email and had a cup of coffee”*

By being present in the time and place of activity, we can access much richer data from ongoing activities

*“I am here at work, looking over my email, answering messages from my boss, decided to have some coffee, walking to the coffee machine, found there was no coffee, so I’ll make coffee...”*

# ABSTRACT VERSUS CONCRETE

Humans have a tendency to abstract and summarizing in retrospect - to save time, and convey points they feel are important

This reduces amount and quality of data

Leaning back & Staring at the ceiling are clues that user is being abstract

Leaning forward & Pointing at artifacts are concrete

Focus discussion on real tasks and artifacts

## WITHDRAWAL AND RETURN

The researcher observes something that he/she would like to dig deeper about

*“Is there a reason you paused there?”*

The researcher asks about this, and they withdraw momentarily from the task

The pair discuss the researcher’s question

After discussing, participant returns to the task at hand

## CHECK YOUR INTERPRETATIONS

It is good to check your interpretations to make sure they are accurate

*“I saw you just do X. Is that because of Y?” “I believe X. Is that correct?”*

When you check your interpretations in-context, participants should respond accurately

Outside of context, they may be more inclined to agree or answer in generalities

## VET YOUR DESIGN IDEAS

CI is a fine time to get initial feedback on ideas

*“If you had a technology that did X, would that solve this problem?”*

Designers want to do this anyway

Users should understand the intent of your suggestion, and be able to provide direct feedback

This will also demonstrate mutual understanding providing opportunity for brainstorming and/or clarification

## FOCUS – TAKING NOTES

Get into groups of two

Conduct a contextual inquiry on note taking in class

Start by introducing yourself and the task

# HOW TO RECORD NOTES

When? as soon as possible

Where? somewhere unobtrusive

Log more data than you will need

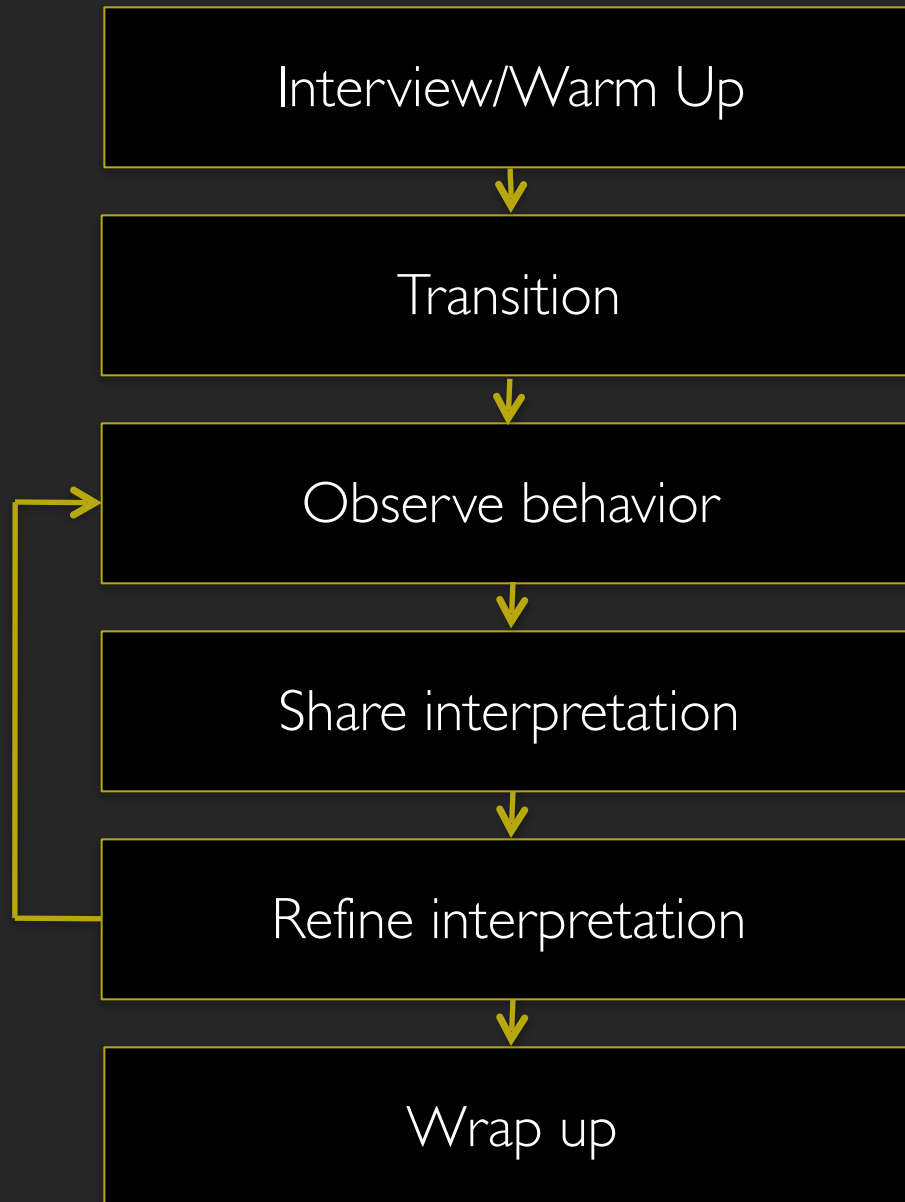
Use, but don't rely on, audio recorders, cameras, notebooks, scrapbooks, etc.

# HOW TO RECORD NOTES

BEST PRACTICE	TECHNIQUE
separate direct <b>observation</b> from <b>inference</b> as best you can	Put inference/interpretation in brackets [] or in a separate column
distinguish between direct quotes and paraphrasing	“” for direct quotes and ” for paraphrasing
all the <b>specifics</b>	date, time, place names, names and contact info for people
Do not be limited to text	drawings, maps, tape small papers into your notebook such as business cards, flyers, etc.



# Stages of Contextual Inquiry



## AVOID OTHER RELATIONSHIPS

Interviewer / Interviewee - Not based on context or ongoing activities

Expert / Novice - You are not the expert in the user's work, they are!

Guest / Host - You shouldn't be too afraid of asking the wrong question

# SEVEN WAYS TO SCREW UP A CONTEXTUAL INQUIRY

Not being inquisitive/nosy enough

Overly disrupting the task

Turning it into a regular interview

Failing to respect your participants

Failing to observe and take good notes

Focusing on the wrong details

Slipping into abstraction

## GROUP INTERPRETATION

A maximum of 48 hours after the interview

Focusing one interview at a time, each team member can ask questions of the interviewer

The outputs of this meeting are: A sequence of post-it notes, including observations, questions, design ideas and breakdowns, indexed by user number (keep anonymous)

A set of working models

# ROLES DURING INTERPRETATION

Interviewer - conducted the interview

Moderator - run the session

Participants - ask questions, make observations

Recorder - take notes

Work Modelers - generate work models

Rat-hole Watcher - avoids breaking protocol or wasting time

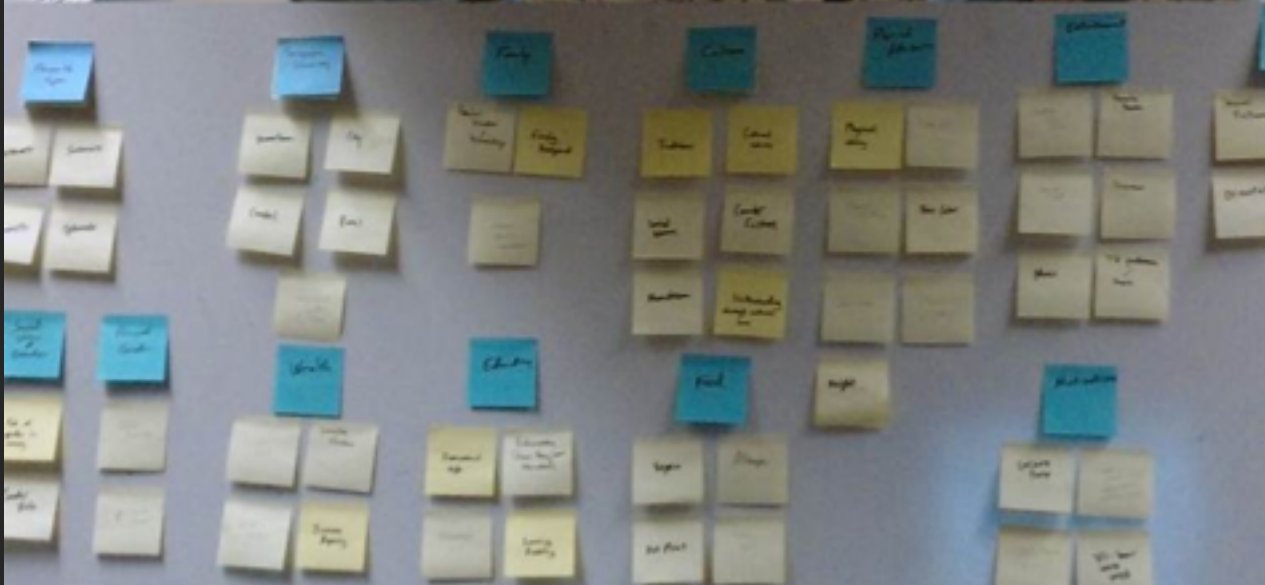
# AFFINITY DIAGRAMMING

Affinity Diagrams can be generated during group session

Each observation/idea is written on post-it

Notes are hierarchically organized into themes

Usually done in a chaotic fashion, with design team members running back and forth with post-its and yelling ideas



# WORK MODELS

Work models are a graphical way of representing the results of a CI

Generated during group interpretation session

A concrete set of deliverables allowing the design team to agree upon a representation

Distills important contextual aspects



## 5 KINDS OF WORK MODELS

**FLOW** - Direction of communication and coordination

**SEQUENCE** - Detailed sequence of work steps

**ARTIFACT** - Physical objects that support the work

**CULTURE** - External influences

**PHYSICAL** - Layout of the work environment

# ETHNOGRAPHIC METHODS

Ethnography is more than just a method; its a way of looking at the World

Subject - the holistic study of people, culture, societies, social relations, social processes, behavior in situ

Method - mostly participant-observation

Analysis and writing style - inductive analysis, use of 'thick description' and narrative, "emic" accounts

## “THICK DESCRIPTION”

Try to describe the world holistically

Making you feel as if you were there

Not only observing actions, but the cultural symbols behind those actions

Avoidance of generalization - *“Another country heard from”* [Geertz]

Acknowledges observer’s subjectivity

# Other Methods

## METHODS

Surveys

Interviews

Focus groups

Probes

Personas

# THINGS TO THINK ABOUT

Goals of data collection

Decide on:

- who to ask

- what to ask

- what medium to use

- how to administer

- how to analyze

# SURVEYS & QUESTIONNAIRES

For facts, self-reported behavior, opinions...

Keep It Short and Simple

Pretest!

Survey Monkey, Google Forms

# FOCUS GROUP

A 'group interview'

Capitalizes on discussion between participants

Know when to and when not to step in

Be fair and encourage all to participate

# PROBES



Material artifacts: cameras, diaries...

In situ, user-driven

Capture infrequent events

Incentives?





Wat is uw favoriete  
apparaat?

1. Camera
2. Moeder elektrische  
Schrijf machine
3. Video
4. naai machine

Groeten,

Pauline

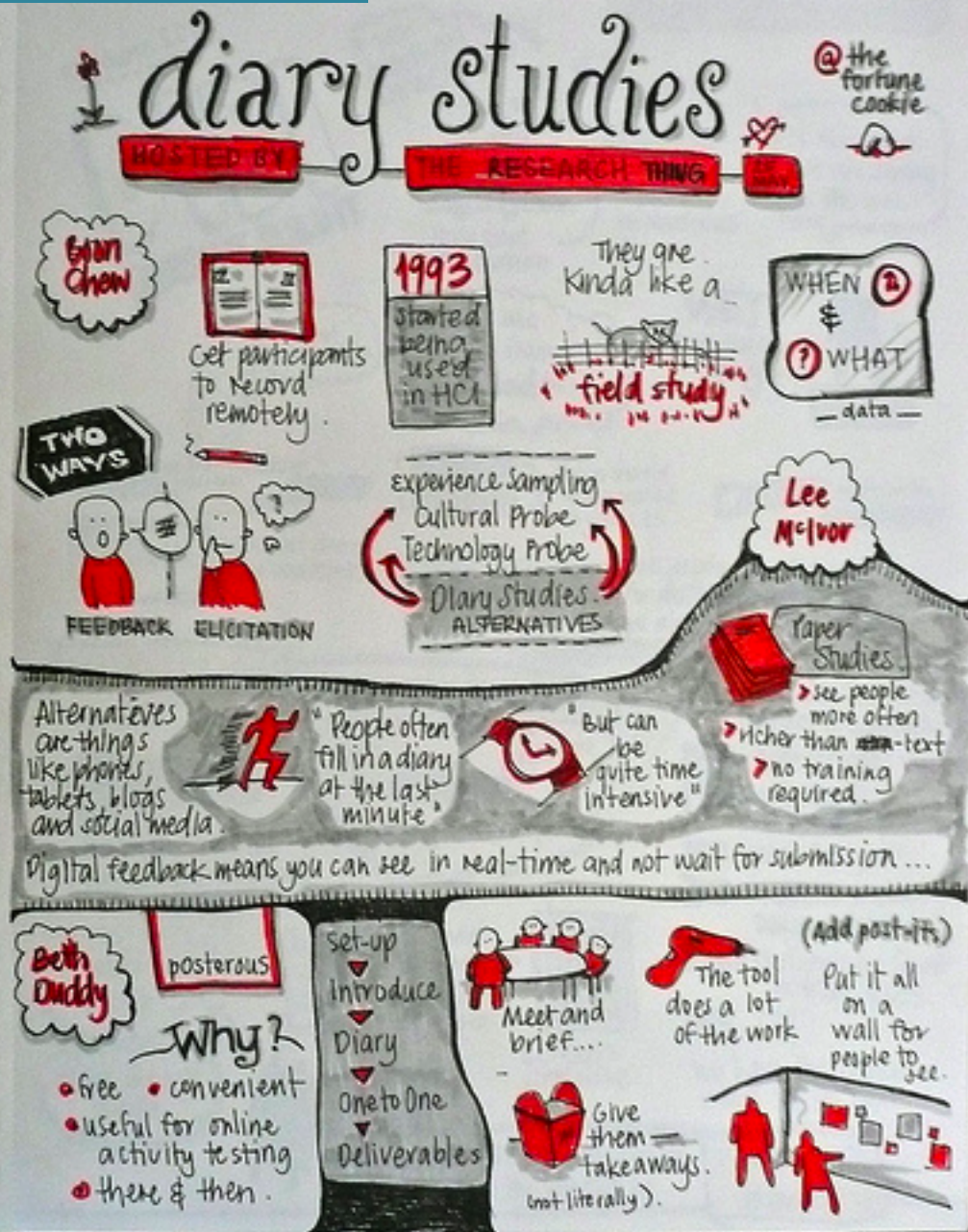
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17 OCT 1997

# DIARY STUDIES



Diary studies ask people to keep a diary, or journal, of their thoughts, activities and/or interactions

Can also use phones, cameras, audio recorders etc.

# DIARY STUDIES

Diary studies can help overcome the limits that researchers typically face in studying rare, sensitive or private topics.

Participants can influence the design project by highlighting what is most significant for them.

Participants need to have prompts or incentives to record regularly and accurately.

Experience sampling: automatically prompting users for feedback based on specific events (time, location, etc.)



## User Research: Due 3/4

Prefer users you can directly observe

Otherwise, e-mail, phone, Skype

Supplement with other methods:  
Surveys, Focus Groups, Probes

Primary data (videos, stories,  
statistics, prior research)

Conduct an affinity diagramming  
exercise

Turn in your final notes and  
synthesis by March 4th

For next Week

Start finding users and planning /  
conducting your User Research

Next week: Values Homework and  
Activity